

Houghton and Mr. Clarence Miles have broken new ground in the concept of using private funds and private genius for the public good. The foresight and broad vision of Mr. Houghton and Mr. Miles is readily apparent if one reads the official prospectus of the Wye Institute, which states, and I quote, "The Wye Institute is a non-profit organization whose primary purpose is to assist in the educational, cultural, and economic development of the nine counties of the Eastern Shore of Maryland." It is indeed difficult to think of a private project in the history of Maryland of greater magnitude or with a greater capacity for good.

As a result of the broad scope of the Wye Institute I might say that we in government stand a bit in awe of the potential that lies before you. As a state governor, the problems that face me daily — the problems that I consider to be most important — are always in the fields of improving the economic well-being and the educational advantages of our citizens. The emergence of an organization on the Eastern Shore having these same objectives seems almost too good to be true. For that reason I believe that our State Agencies and the Wye Institute have a great deal to think about together. In order to do that successfully, the State should guard against relaxing its efforts on the Eastern Shore, thereby foisting an extra burden of responsibility on the Wye Institute. On the other hand, we must work closely with the Institute in our planning so that we don't duplicate each other. And over and above both of these admonitions is the fact that neither the State nor the Wye Institute can be really effective unless the citizens of the Shore and the local county and municipal governments are brought into full and complete partnership with everything that is done.

Following this line of thought, I would like to draw the attention of this group to the recent formation of the Delmarva Advisory Council. This organization, with membership representing Maryland, Delaware and Virginia, will in all probability acquire a \$30,000 budget and a small staff in the near future. Its aims, when measured against its budget, seem monumental, but here they are:

First, to promote tourism and recreation;

Second, to press for better highways and waterways on the Shore;

Third, to promote industrial development; and

Fourth, to encourage planning in the fields of zoning, economic projections, the use of Federal funds, and other long-range projects.

All of these things sound like a big order. Nevertheless, they are