

Looking back over the middle third of this century, President-elect Nixon depicts the problem perfectly: "We find that we are getting more and more government *for* the people, but less and less government *of* the people and *by* the people. And in this lies the root of much of today's frustration."

The immediate problem is to scale down the paternalism of the Federal government. The process of "letting go" is never easy. But the Federal government must relinquish its excessive power if we are to re-establish the sensitive balance of our Federal system.

Bigger government must not be allowed to masquerade as better government. The Federal government has no monopoly on the answers. In many cases the solutions must come from the State Houses — not the White House.

A complete reappraisal of the complex, functional relationships of the local, state and Federal governments is imperative. Further, a plan to periodically review and re-allocate the resources and responsibilities of government would be advisable. In this way government can be made more easily understandable, procedurally simplified, and brought closer to the people.

To this end, President-elect Nixon has proposed the establishment of a commission on governmental reorganization with far broader objectives than those of the two previous Hoover Commissions — objectives not just limited to increasing the efficiency of government, but also to heightening the *responsiveness* of government.

The transfer of many feasible functions to state and local governments should be fully explored. But let me make it clear that responsibility *and* resources must be transferred. Further, such moves would have to be accompanied by sufficient safeguards for the national interest and the citizens' tax dollar.

What I have just said may sound like generality, and frankly it is. But the specifics are well in mind — in yours and mine — and will be developed and refined in hundreds of work sessions at all levels.

Some of you may be speculating on how I interpret my new role. I was a controversial Governor. I have been a controversial candidate for Vice President. There is no reason to believe that I will be any less controversial as Vice President.

I do not intend to play games with the secret meaning of words or practice the gentle art of the platitude. I do intend to rely on dic-