

of State Superintendent of Schools; Susan Kleinberg, Ph.D., designee of Special Secretary for Children, Youth, & Families.

Ex officio (nonvoting): Diane K. Ebberts, Director, Office for Individuals with Disabilities

Counsel: Margaret Ann Nolan, Office of Attorney General

CHILDREN & FAMILY SERVICES REFORM INITIATIVE

Donna Stark, Ph.D., *Director* . . . (410) 333-4285

PROJECT ADVISORY COUNCIL

Chairperson: Nancy S. Grasmick, Ph.D., Special Secretary for Children, Youth, & Families (410) 225-4160

Appointed by Governor: Robert C. Embry, Jr.; Linda A. Harris; John M. Hodge-Williams, Ed.D.; Barbara A. Hoffman; Nancy K. Kopp; Susan P. Leviton; Robert H. Mason; David B. Mitchell; Audrey F. Moore; Marion W. Pines; Joseph T. Puhalla; Howard P. Rawlings; Donna Stark; Carl W. Struever; Decatur W. Trotter.

PREVENTION & EARLY INTERVENTION FOR YOUNG CHILDREN

Carol Ann Baglin, *Executive Director* (410) 333-8100

MARYLAND STATE INTERAGENCY COORDINATING COUNCIL

Michael Bender, Ph.D., *Co-Chairperson*, 1996
Katharine Kahoe Cooper, *Co-Chairperson*, 1995

Appointed by Governor with Senate advice & consent: Marilee C. Allen, M.D.; Linda Ebersole; Diane Gordy; Patricia A. Mulford; Janice Piccinini; Richard J. Steinke. *Terms expire 1994.*

Paula J. Beckman; Robert McKee Jones; Marsha Oliver-Pattinson; Martha J. Roulette; Margaret E. Williams. *Terms expire 1995.*

Joyce R. Bergstein; Mona L. Freedman, R.N.; Polly B. Harrison, M.D.; Ethel A. Murray; John M. Ryan, M.D. *Terms expire 1996.*

STATE COMMISSION ON INFANT MORTALITY PREVENTION

Carol Ann Baglin, *Director* . . . (410) 333-8100
Samuel C. Schwab, *Chairperson*, 1994

Appointed by Governor (who names chair): Harold T. Elberfeld, M.D., 1994; Harvey R. Gold, M.D., 1994; Orville A. Wright, 1994; Marion C. Crenshaw, Jr., M.D., 1995; Preston M. Gazaway III, M.D., 1995; Bernard Guyer, M.D., 1995; Paula B. McLellan, 1995; Robert D. Brodell, M.D., 1996; Eileen Ehudin-Pagano, 1996; John M. Ryan, M.D., 1996; Lucy Ritter Skeen, 1996; Michele Prumo; Susan J. Tucker.

Nominated by Senate President: Barbara A. Hoffman

Nominated by House Speaker: Marsha G. Perry

Ex officio: Nancy S. Grasmick, Ph.D., Special Secretary for Children, Youth, & Families; Russell W. Moy, M.D., designee of Secretary of Health & Mental Hygiene; Carolyn W. Colvin, Secretary of Human Resources; Ann Mulligan, Executive Director, Governor's Council on Adolescent Pregnancy.

INFANTS & TODDLERS PROGRAM
 (410) 333-8100

OFFICE OF CHILD CARE COORDINATION
 (410) 333-8100

HEAD START COLLABORATION NETWORK
 (410) 333-8100

FAMILY DEVELOPMENT COMMUNITIES PROJECT
 (410) 333-8100

GOVERNOR'S COUNCIL ON ADOLESCENT PREGNANCY

Ann Mulligan, *Executive Director* (410) 333-0270
Quentin R. Lawson, *Chairperson*, 1995

Appointed by Governor (who names chair): Carolyn G. Billingsley, 1992; Kia J. Coleman, 1993; Kanika K. Peoples, 1993; Hal Donofrio, 1994; Dr. Alain Joffe, 1994; Vivian I. Washington, 1994; Vanessa E. Cullins, M.D., 1995; Susan O. Davis, 1995; Allen A. Herman, M.D., 1995; Linda S. Thompson, Ph.D., 1995; Ruth M. Kirk.

Ex officio: Charles L. Benton, Jr., Secretary of Budget & Fiscal Planning; Mark L. Wasserman, Secretary of Economic & Employment Development; Nelson J. Sabatini, Secretary of Health & Mental Hygiene; Carolyn W. Colvin, Secretary of Human Resources; Nancy S. Grasmick, Ph.D., State Superintendent of Schools & Special Secretary for Children, Youth, & Families.

The Office for Children, Youth, and Families originated as the Office for Children and Youth in 1978 (Chapter 426, Acts of 1978). The Office was reorganized under its current name in 1990 (Chapter 419, Acts of 1990). The Office helps agencies, local governments, and organizations to carry out their responsibilities for children and youth effectively and economically. The Office also helps families and the general public learn about programs and services for children and youth.

The Special Secretary for Children, Youth, and Families oversees the general policy for children, youth, and family services in Maryland. That policy is to promote a stable, safe and healthy environment for children and families. As head of the Office for Children, Youth, and Families, the Special Secretary coordinates the work of government agencies to provide care through prevention, early intervention, and community services with priority given to children and families most at risk.

The Special Secretary evaluates public and private programs, services, and plans for children and their families to identify duplications and gaps in service delivery, program resources, inefficiencies, and unmet needs. For programs and services affecting children and their families, the Special Secretary analyzes departmental plans and budget requests; reviews federal, State, local and private funds used by and available to the State; identifies and collates relevant Governor's budget items; issues impact statements; and makes planning and expenditure recommendations annually to the Governor by September 15th and to appropriate department heads as needed.