

remaining 10 percent, Program services are funded totally by State and local funds (Code Health—General Article, secs. 15-101 through 15-128).

Under the Deputy Secretary are five administrations: Policy and Health Statistics; Medical Care Finance and Compliance; Program Systems and Operations; Medical Care Policy; and Licensing and Certification. The Health Professionals Boards and Commissions Program, the State Anatomy Board, the State Board of Nursing, and the State Board of Physician Quality Assurance also are overseen by the Deputy Secretary.

POLICY & HEALTH STATISTICS ADMINISTRATION

Mary E. Stuart, Sc.D., *Director*

201 West Preston St.
Baltimore, MD 21201 (410) 225-5806

The Policy and Health Statistics Administration originated in 1984 as the Office of Policy Analysis and Program Evaluation. In 1987, it was reorganized as the Policy Analysis Administration and, in 1988, as the Policy and Health Statistics Administration. The Administration develops and implements priority projects. The Administration devises initiatives and conducts technical analyses needed to address departmental, gubernatorial or legislative concerns. It analyzes evaluations and statistics for policy decisions. The Administration works through three divisions: Health Systems Analysis; Project Planning and Coordination; and Primary Care and Rural Health.

DIVISION OF HEALTH SYSTEMS ANALYSIS

Michael H. Fox, Sc.D., *Assistant Director*
(410) 225-5213

The Division of Health Systems Analysis analyzes statistics on issues that pertain to health care financing and regulation and creates and maintains data bases on these matters. The Division both develops health services research and, from its findings, recommends policy options for the Department. The Division also provides reporting system support for other Department agencies.

DIVISION OF PROJECT PLANNING & COORDINATION

Vacancy, *Assistant Director*
(410) 225-5810

The Division of Project Planning and Coordination develops and implements special projects; analyzes the economic effects of proposed changes in health care benefits and financing; and writes position statements for State and federal legislation.

DIVISION OF PRIMARY CARE & RURAL HEALTH

Jonathan Foley, *Assistant Director*
(410) 225-6811

Within the Policy and Health Statistics Administration, the Division of Primary Care and Rural Health was formed in 1993. The Division builds and maintains health care systems in medically underserved areas of Maryland. For these areas, the Division recruits health care providers, develops health centers, and conducts needs assessments.

MEDICAL CARE FINANCE & COMPLIANCE ADMINISTRATION

Lawrence P. Triplett, *Director*

201 West Preston St., Room 200
Baltimore, MD 21201 (410) 225-5204

The Medical Care Finance and Compliance Administration began in 1975 as the Medical Care Compliance Administration. In November 1993, the Administration merged with the Office of Administration and Finance to form the Medical Care Finance and Compliance Administration. By developing and implementing procedures to monitor and control the delivery of health care services, the Administration assures that benefits of the Medical Assistance Program (Medicaid) are used effectively. The Administration designs computer applications to detect aberrant practices; administers systems to require preauthorization for certain services; and investigates and refers fraud for prosecution. By recovering reimbursements from all liable third parties, the Administration also ensures that Medicaid is the payor of last resort.

The Administration is organized into five divisions: Acute Care Services; Long-Term Care; Medical Assistance Recoveries; Utilization and Eligibility Review; and Adjunct Services.

DIVISION OF ACUTE CARE SERVICES

Stanley H. Freedman, *Chief*
(410) 225-1722

Established in 1987, the Division of Acute Care Services reviews and monitors the use of acute care services provided by general and special hospitals, physicians, and clinics reimbursed by the Medical Assistance Program.

DIVISION OF LONG-TERM CARE

Samuel Colgain, *Chief*
(410) 225-1712

The Division of Long-Term Care was organized in 1987. The Division reviews and controls the use of long-term care services provided by special chronic, psychiatric and rehabilitation hospitals; skilled and intermediate nursing facilities; home health and personal