

- RESEARCH, PLANNING & SCHEDULING DEPARTMENT
Morris Wilson, *Director* . . . (410) 333-3571
- MASS TRANSIT ADMINISTRATION POLICE
Vacancy, *Chief* (410) 333-8144
- MARYLAND COMMUTER (MARC) RAIL PASSENGER SERVICE
David Nogar, *Director* (410) 859-7422
- MARC COMMUTER RAIL ADVISORY COMMITTEE
Ruth F. Silverstone, *Coordinator* (410) 333-3322
Appointed by Secretary of Transportation or designee: Damian Bricko; Alexander J. E. Elles-Boyle; Harry Glass; Catherine Jackson; Marc LaBorde; John Lyons; Wayne Minger; Theresa O'Steen; Rolf Schmitt; Richard Seelbach; Mark Wolcow.
- OFFICE OF FINANCE
Ronald L. Freeland, *Director* . . (410) 333-3306
- OFFICE OF CUSTOMER SERVICES
Ruth F. Silverstone, *Director* . . (410) 333-3322
- OFFICE OF MEDIA & PUBLIC RELATIONS
Dianna Rosborough, *Director* . . (410) 333-8136
- OFFICE OF REAL ESTATE
Vacancy, *Director* (410) 333-3457
- MARYLAND AVIATION ADMINISTRATION (29.09.00)
FY1994 appropriation \$97,947,801
FY1994 authorized positions 406
Theodore E. Mathison, *Maryland Aviation Administrator* (appointed by Secretary of Transportation with Governor's approval) (410) 859-7060
Nicholas J. Schaus, *Deputy Administrator* (410) 859-7072
Louisa H. Goldstein, *Counsel* (410) 859-7066
- OFFICE OF BUSINESS ADMINISTRATION
Charles P. Plantholt, *Associate Administrator* (410) 859-7558
- OFFICE OF MARKETING & DEVELOPMENT
Jay Hierholzer, *Associate Administrator* (410) 859-7029
- OFFICE OF PLANNING & ENGINEERING
Michael C. West, *Associate Administrator* (410) 859-7068
- OFFICE OF AIRPORT OPERATIONS
Duncan C. Henderson, *Associate Administrator* (410) 859-7079
- BALTIMORE WASHINGTON INTERNATIONAL (BWI) AIRPORT
Solomon Harp III, *Director of Operations* (410) 859-7022
- MARTIN STATE AIRPORT
Jake R. West, *Manager* (410) 682-8800

- MARYLAND TRANSPORTATION AUTHORITY (29.10.00)
(nonbudgeted income from toll revenues & bond proceeds)
Stephen L. Reich, *Executive Secretary* . (410) 288-8410
Steven W. Vanderbosch, *Counsel* . . . (410) 288-8490
Chairperson:
O. James Lighthizer, Secretary of Transportation
Appointed by Governor with Senate advice & consent: Richard H. Trainor, 1994; Walter E. Woodford, Jr., 1994; T. Scott Cushing, 1995; Louise P. Hoblitzell, 1995; J. Owen Cole, 1996; Daniel F. McMullen III, 1996.

- PUBLIC AFFAIRS OFFICE
Thomas E. Freberger . . (410) 288-8405

OPERATIONS

- BRIDGES
Janet L. Davis, *Administrator* (410) 288-8420
- FRANCIS SCOTT KEY BRIDGE
Timothy J. Reilly, *Assistant Administrator* (410) 288-8422
- WILLIAM PRESTON LANE, JR. MEMORIAL (CHESAPEAKE BAY) BRIDGE
Louis O. Kelly, *Superintendent* (410) 974-0341
- HARRY W. NICE MEMORIAL BRIDGE
Bernard W. Jedrowicz, *Superintendent* (301) 259-4444
- THOMAS J. HATEM MEMORIAL (SUSQUEHANNA RIVER) BRIDGE
David A. Williams, *Superintendent* (410) 642-2466

- TUNNELS
Thomas J. Fallon, Jr., *Administrator* (410) 354-8664
- BALTIMORE HARBOR TUNNEL
Thomas J. Fallon, Jr. . . (410) 354-8664
- FORT McHENRY TUNNEL
Robert C. Alter, *Assistant Administrator* (410) 522-9435

- TURNPIKES
John E. (Jack) Krummel, *Administrator* (410) 575-6518
Howard Moore, *Assistant Administrator* (410) 575-6518

- MARYLAND TRANSPORTATION AUTHORITY POLICE
Edward Hechmer, *Chief* . . . (410) 288-8566

- DIVISION OF ENGINEERING
John A. (Jack) Moeller, *Director* . (410) 288-8470

- DIVISION OF ADMINISTRATION
William E. Tarr, Jr., *Director* . . . (410) 288-8401

- DIVISION OF FINANCE
Frederic J. Barron, *Director* (410) 288-8450

ORIGIN & FUNCTIONS

Established in 1970, the Department of Transportation provides Maryland citizens with a transportation network encompassing aviation, highway, marine, mass transit, motor vehicle, railroad and toll facilities (Chapter 526, Acts of 1970). Because transportation's role in the State's economic development always has been vital, the evolution of Maryland's transportation systems directly reflects Maryland's growth.

The Department was formed by the consolidation of independent State agencies, each responsible for a specific transportation sphere. Despite State support for the expansion of transportation networks, none of these agencies was created prior to 1900. Yet, because the ability of citizens to travel from place to place