

became part of the Department of Transportation (Chapter 526, Acts of 1970). At that time, most Commission duties were assumed by the State Highway Administration, and the Director became State Highway Administrator.

By condemnation proceedings, the State Roads Commission acquires property needed for highway purposes (Code Transportation Article, secs. 8-210 through 8-339; Constitution, Art. III, sec. 40B).

The Commission consists of eight members appointed to four-year terms by the Secretary of Transportation with the Governor's approval. Seven members serve part-time. They are Regional Commissioners appointed from seven geographic areas: the Eastern Shore; Anne Arundel, Calvert, Charles, or St. Mary's County; Allegany, Carroll, Frederick, Garrett, or Washington County; Montgomery County; Prince George's County; Baltimore, Harford, or Howard County; and Baltimore City. At least two members must belong to a leading political party in the State which is not the party of the Governor. The chairperson, who is also the State Highway Administrator, is appointed by the Secretary of Transportation with the Governor's approval (Code Transportation Article, secs. 8-210 through 8-218).

#### DISTRICT ENGINEERS

The State Highway Administration has divided the State into seven engineering districts where right-of-way and legal offices are maintained. District Engineers are responsible for these offices.

District Engineers work to provide the traveling public with safe roads. Within their geographic areas, District Engineers administer and implement programs and policies of the State Highway Administration and Department of Transportation. They oversee bridge and road construction and maintenance; develop and manage district budgets; and recommend improvements for traffic. District Engineers represent the State Highway Administration in all public matters at the district level. They also make recommendations to and coordinate their work with representatives of the Federal Highway Administration, the Department of Transportation, other State agencies, local government, and the public.

#### OFFICE OF CHIEF ENGINEER

C. Robert Olsen, *Chief Engineer*

707 North Calvert St.  
Baltimore, MD 21202 (410) 333-1200

The Office of Chief Engineer began in 1908 with the creation of the State Roads Commission. The Chief Engineer is responsible for the engineering of highways and bridges under the State Highway Administration. The Chief Engineer provides guidance to the District Engineers and monitors the overall program.

Under the Chief Engineer are six deputies who oversee construction, maintenance, materials and research, traffic and safety, highway development, and bridge development.

#### OFFICE OF ADMINISTRATION

Marsha J. Allender, *Director*  
(410) 333-1234

The Office of Administration was organized in 1964 as the Administrative Division under the State Roads Commission. The Office administers daily management and administrative operations of the State Highway Administration.

#### OFFICE OF FINANCE & PROGRAM MANAGEMENT

Gayle M. Seward, *Director*  
(410) 333-1470

The Office of Finance and Program Management was formed in 1964 as the Finance and Accounting Division under the State Roads Commission. The Office administers and coordinates daily financial operations and long-term financial planning for the annual program and operating budget of the State Highway Administration.

#### OFFICE OF REAL ESTATE

Robert J. Finck, *Director*  
(410) 333-1666

The Office of Real Estate dates from 1930, when the Right of Way Department was created under the State Roads Commission. The Office directs statewide acquisition of land and relocation of people and businesses necessary for the construction of State Highway Administration projects in the Consolidated Transportation Program. The Office also leases properties of the State Highway Administration, sells excess land parcels, and licenses billboards and other outdoor advertising along State highways.

#### OFFICE OF PLANNING & PRELIMINARY ENGINEERING

Neil J. Pedersen, *Director*  
(410) 333-1110

Created in 1985, the Office of Planning and Preliminary Engineering directs and manages systems planning and project planning for the State Highway Administration and develops the six-year capital program of the Administration.