

- UNIVERSITY OF MARYLAND HOSPITAL  
Morton I. Rapoport, M.D., *President*  
& *Chief Executive Officer*  
22 South Greene St.  
Baltimore, MD 21201 . . . . . (410) 328-8667
- SUDDEN INFANT DEATH SYNDROME  
INSTITUTE  
Joel I. Brenner, M.D., *Director*  
. . . . . (410) 328-3363
- R. ADAMS COWLEY SHOCK TRAUMA  
CENTER  
John W. Ashworth III, *Director*  
22 South Greene St.  
Baltimore, MD 21201 . . . . . (410) 328-8976
- UNIVERSITY OF MARYLAND CANCER  
CENTER  
Ernest C. Borden, M.D., *Director*  
22 South Greene St.  
Baltimore, MD 21201 . . . . . (410) 328-5506
- THE JAMES LAWRENCE KERNAN  
HOSPITAL, INC.  
James E. Ross, *Executive Director*  
2200 Kernan Drive  
Baltimore, MD 21207 . . . . . (410) 448-6701

The University of Maryland Medical System was established in 1984 as a private, nonprofit corporation (Chapter 288, Acts of 1984). The System is responsible for patient care, medical education, community health services, and emergency medical treatment provided by the medical systems of the University of Maryland. These systems include the University of Maryland Hospital; the R Adams Cowley Shock Trauma Center; the University of Maryland Cancer Center; and the James Lawrence Kernan Hospital, Inc.

*University of Maryland Hospital.* In 1823, the University of Maryland Hospital was formed as the Baltimore Infirmary by the faculty of the University of Maryland School of Medicine. The Hospital received its present name in 1897 and affiliated with the University of Maryland Medical System in 1984. University Hospital (as it often is called) provides patient care, education, and research. It is a regional referral center for cardiac care, high-risk obstetrics and neonatology, oncology, neuro care, pediatrics, transplant and women's health services. In addition, University Hospital remains the primary teaching hospital for the University of Maryland School of Medicine.

*R Adams Cowley Shock Trauma Center* was founded in 1961 as the clinical hub of the Maryland Institute of Emergency Medical Services Systems. Following the reorganization of the Institute in 1993, the Center continues under the management of the University of Maryland Medical System. The Center is Maryland's primary adult trauma center, specializing in head and spinal injuries.

*University of Maryland Cancer Center* was formed in 1981. The Center is the focus of cancer-related work within the School of Medicine of the University of Maryland at Baltimore, and the University of Maryland Medical System.

The *James Lawrence Kernan Hospital, Inc.*, serves orthopedic, plastic surgery, neurosurgery, dental and medical patients. It originated in 1895 as the Hospital for Crippled and Deformed Children and became affiliated in 1986 with the University of Maryland Medical System.

In 1995, Kernan Hospital and the Montebello Rehabilitation Center legally merged. From this union, the new William Donald Schaefer Rehabilitation Center began at Kernan Hospital in April 1996. The Center is a 128-bed inpatient rehabilitation center. It treats patients with brain or spinal cord injuries, stroke, multiple sclerosis and other neurological disorders, and orthopedic disorders. A subacute rehabilitation unit will open in 1996.

The University of Maryland Medical System is governed by the Board of Directors. The Board consists of between twenty-two and twenty-seven voting members appointed to five-year terms by the Governor. Ex officio, six are nonvoting members. The Board elects the Chief Executive Officer of the Corporation.

**COMMUNITY ADVISORY COUNCIL**

Myrtle L. McCullers, *Chair*  
(410) 328-6014

The Chair of the Board of Directors appoints a Community Advisory Council (known as the Farmer-Mitchell Community Advisory Council), whose members serve three-year terms. The Committee advises the Board on services offered by the Corporation that are of importance to the community (Code Education Article, secs. 13-1B-01 through 13-1B-13).

**MARYLAND VENTURE CAPITAL TRUST**

**BOARD OF TRUSTEES**

Harvey D. Kushner, *Chair*, 1998

*Appointed by Governor (who names chair) with Senate advice & consent:* R. Carol Casey, 1998; Michael S. Panos, 1998; Dorothy E. Brunson, 2000; Homer O. Elseroad, Ed.D., 2000; Ernest J. Glinka, 2000; Richard C. Hackney, Jr., 2000.

Ronald M. Blank, *Manager*

217 East Redwood St.  
Baltimore, MD 21202 (410) 767-6358

The Maryland Venture Capital Trust was formed in 1990 (Chapter 222, Acts of 1990). The Trust provides an opportunity for Maryland State and local public pension funds and the State of Maryland and its political subdivisions to invest a portion of their funds in venture capital investments. The Trust has sold \$19.1 million of beneficial interests, consisting of \$15 million from the State Retirement and Pension System; \$2.1 million from the Fire and Police Employees' Retirement System of the City of Baltimore, and the Employ-