

1                   Where you get your problems is where a board  
2 had the power of establishing policies and so on, a board,  
3 and then you have a director of the organization, and that  
4 is being changed gradually.

5                   For instance, in the Department of Correction,  
6 formerly the Commission of Correction, had the power to  
7 establish policy and had great powers, and the law was  
8 changed not long ago, and it is an advisory board, strictly  
9 an advisory board now with the Commissioner of Correction  
10 as the acting head of the department, of the operations in  
11 our penal institutions, and that is gradually being done,  
12 and I think it should be more widespread.

13                   When you move into these areas, you get  
14 violent opposition to changing the area. Calhoun Bond is  
15 looking at me, but you get violent opposition to changing  
16 it from a policymaking board to an advisory board, and the  
17 executive is handicapped to some extent in administering the  
18 responsibilities of his office in those particular areas  
19 when that particular situation exists.

20                   JUDGE ADKINS: You feel then that more boards  
21 should be advisory?